

# Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 [J-GAAP]

April 28, 2023

(Amounts are rounded down to the nearest million yen.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 through March 31, 2023)

(1) Consolidated operating results (cumulative total)

(% of change from the previous corresponding period)

	Net sale	es Operating income			Ordinary in	come	Profit attributable to owners of		
					transcosmos				
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	
Year ended Mar. 31, 2023	373,830	5.6	23,290	(9.9)	23,072	(20.2)	15,767	(26.6)	
Year ended Mar. 31, 2022	354,085	-	25,846	-	28,902	-	21,488	-	

(Note) Comprehensive income: Year ended March 31, 2023: 10,545 million yen (67.1%). Year ended March 31, 2022: 32,003 million yen -%

	Earnings per share - Basic	Earnings per share - Diluted	Return on equity	Ordinary income to net assets	Operating income to net sales
	Yen	Yen	%	%	%
Year ended Mar. 31, 2023	389.22	366.60	14.6	11.2	6.2
Year ended Mar. 31, 2022	518.12	509.28	21.6	14.7	7.3

(Reference) Equity in net income of affiliated companies (for the years ended March 31): 2023 ¥(1,325) million 2022 ¥3,188 million (Note) transcosmos has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and the related guidance since the beginning of the previous fiscal year. All figures for the fiscal year ended March 31, 2022 are based on the standard and the guidance. In the table above, as such, we have not presented the percentage changes compared with the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2023	193,842	112,381	53.4	2,761.61
As of Mar. 31, 2022	218,455	120,880	51.7	2,723.29

(Reference) Equity ratio: As of March 31, 2023: 103,486 million yen. As of March 31, 2022: 112,944 million yen

#### (3) Consolidated cash flows

	Cash flow from operating activities	Cash flow from investing activities	Cash flow from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	%	Yen
Year ended Mar. 31, 2023	24,253	(7,814)	(31,895)	49,366
Year ended Mar. 31, 2022	15,770	(6,223)	4,218	63,858

#### 2. Cash dividends

		Aı	nnual divid	ends		Total Amount of Annual	Dividends Payout Ratio	Ratio of Dividends to
	End of first quarter	End of second quarter	End of third quarter	Year-end	Total	Dividends	(Consolidated)	Equity (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Year ended Mar. 31, 2022	-	0.00	-	156.00	156.00	6,469	30.1	6.5
Year ended Mar. 31, 2023	-	0.00	-	117.00	117.00	4,384	30.1	4.3
Year ending Mar. 31, 2024 (Forecast)	-	-	-	-	1		-	

(Note) The year-end dividend for the fiscal year ended March 31, 2023 shown on the table above is a forecast as of today. The board of directors intends to issue a declaration of dividend at the Board of Directors' meeting scheduled to be held on May 15, 2023. The dividend forecast for the fiscal year ending March 31, 2024 is yet to be determined.

3. Forecasts for Consolidated Financial Results for the Fiscal Year Ending March 31, 2024 (April 1, 2023 through March 31, 2024)

Please note that this document does not include the forecasts for consolidated financial results for the fiscal year ending March 31, 2024, due to the difficulty in making reasonably accurate projections for such period.

## **Unaudited Consolidated Balance Sheet**

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES As of March 31, 2023, 2022 and 2021

			Mil	lions of yen			dollars (Note 1)		
	As of	March 31,	As	of March 31,	As of	March 31,	As of March 31,		
ASSETS		2023		2022		2021		2023	
Current assets:									
Cash and deposits	¥	51,176	¥	64,834	¥	49,903	\$	383,226	
Notes and accounts receivable – trade, and contract assets		70,985		73,708		56,436		531,563	
Merchandise and finished goods		4,825		5,425		5,723		36,136	
Work in process		196		227		1,481		1,473	
Supplies		92		84		150		692	
Others		8,444		6,984		7,128		63,238	
Less - allowance for doubtful accounts		(297)		(274).		(293)		(2,226)	
Total current assets		135,423		150,990		120,530		1,014,104	
Non-current assets:									
Property, plant and equipment:									
Buildings and structures, net		6,652		6,274		6,669		49,815	
Vehicles, net		41		38		34		308	
Tools, furniture and fixtures, net		7,779		6,477		5,337		58,252	
Land		839		829		826		6,285	
Leased assets, net		1,182		1,558		1,121		8,851	
Construction in progress		56		295		168		420	
Total property, plant and equipment, net		16,550		15,474		14,157		123,933	
Intangible assets:									
Goodwill		604		792		984		4,524	
Software		3,135		3,271		3,036		23,480	
Leased assets		27		5		56		206	
Software in progress		429		244		253		3,218	
Others		326		333		340		2,444	
Total intangible assets		4,523		4,646		4,671		33,875	
Investments and other assets:									
Investment securities		8,111		16,579		9,628		60,742	
Shares of unconsolidated subsidiaries and affiliates		10,718		14,108		9,293		80,260	
Investments of capital subsidiaries and affiliates		1,442		1,324		1,147		10,800	
Long-term loans receivable		532		488		1,117		3,984	
Deferred tax assets		5,305		4,030		5,009		39,732	
Guarantee deposits		10,456		10,021		10,433		78,300	
Others		1,112		1,072		843		8,331	
Less - allowance for doubtful accounts		(333)		(282)		(950)		(2,496)	
Total investments and other assets	-	37,345		47,344	-	36,522		279,656	
Total non-current assets		58,419		67,465		55,352		437,465	
Total assets	¥	193,842	¥	218,455	¥	175,883	\$	1,451,570	

Thousands of U.S.

## **Unaudited Consolidated Balance Sheet**

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES As of March 31, 2023, 2022 and 2021

			Mill	ions of yen			doll	ars (Note 1)
	As of	March 31,	As o	f March 31,	As of	March 31,	As of March 31, 2023	
LIABILITIES		2023		2022		2021		
Current liabilities:			-		-			
Accounts payable - trade	¥	16,230	¥	16,529	¥	13,104	\$	121,539
Short-term borrowings		1,629		1,563		2,548		12,201
Current portion of bonds payable		79		62		48		595
Current portion of long-term debt		2,060		12,060		87		15,428
Accounts payable - other		7,785		8,970		7,120		58,302
Accrued expenses		18,918		17,962		16,047		141,670
Income taxes payable		4,849		6,243		8,111		36,312
Accrued consumption taxes		4,601		5,455		6,270		34,454
Advances received		1,955		2,394		2,059		14,639
Accrued compensation		6,233		6,395		5,462		46,676
Others		2,091		2,539		3,024		15,661
Total current liabilities		66,433		80,178		63,886		497,481
Non-current liabilities:								
Bonds payable		194		174		166		1,456
Convertible bond-type bonds with subscription rights to shares		10,074		10,094		_		75,438
Long-term debt		2,222		4,233		16,246		16,643
Deferred tax liabilities		374		1,025		1,191		2,807
Liability for retirement benefits		402		373		334		3,016
Long-term guarantee deposited		23		5		19		178
Others		1,734		1,490		1,521		12,989
Total non-current liabilities		15,027		17,396		19,480		112,531
Total liabilities		81,461		97,575		83,366		610,013
NET ASSETS								
Shareholders' equity:								
Capital stock		29,065		29,065		29,065		217,657
Capital surplus		19,330		19,331		19,361		144,754
Retained earnings		77,739		67,408		49,488		582,144
Treasury stock, at cost		(28,567)		(15,240)		(15,237)		(213,922)
Total shareholders' equity		97,568		100,564		82,678		730,634
Accumulated other comprehensive income :								
Unrealized holding gain on securities		2,452		11,324		4,624		18,365
Foreign currency translation gains (losses) adjustments		3,464		1,055		(1,492)		25,944
Total accumulated other comprehensive income		5,917		12,379		3,132		44,310
Stock acquisition rights		3		3		3		24
Non-controlling interests		8,892		7,932		6,702		66,587
Total net assets		112,381		120,880		92,516		841,556
Total liabilities and net assets	¥	193,842	¥	218,455	¥	175,883	\$	1,451,570

Thousands of U.S.

### **Unaudited Consolidated Statement of Income**

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES For the years ended March 31, 2023, 2022 and 2021

Thousands of U.S. dollars (Note 1)

		Mi	llions of yen				llars (Note 1)
	2023		2022		2021		2023
Net sales	¥ 373,830	¥	354,085	¥	336,405	\$	2,799,388
Cost of sales	297,308		276,306		270,518		2,226,359
Gross profit	76,522		77,779		65,887	-	573,028
Selling, general and administrative expenses	53,231		51,932		48,135		398,617
Operating income	23,290		25,846		17,752		174,410
Non-operating income (expenses):	.,		- ,		.,		, -
Interest income	195		126		118		1,467
Interest expenses	(84)		(157)		(108)		(633)
Dividend income	42		12		8		317
Share of profits (losses) of entities accounted for using equity	(1,325)		3,188		(380)		(9,925)
method							
Foreign exchange gains	272		213		214		2,039
Subsidy income	480		378		923		3,599
Provision of allowance for doubtful accounts	_		_		(660)		_
Head office relocation costs	_		(978)		_		_
Losses on retirement of non-current assets	(204)		(153)		(112)		(1,533)
Impairment losses on fixed assets	(194)		(84)		(155)		(1,458)
Penalty income	_		734		_		_
Gains on sales of investment securities	756		731		107		5,668
Gain on sale of shares of subsidiaries and associates	373		0		_		2,797
Losses on valuation of investment securities	(478)		(99)		(537)		(3,582)
Losses on valuation of shares of subsidiaries and affiliates	_		_		(100)		_
Gains on changes in ownership interests in affiliates	241		1,167		318		1,809
Losses on changes in ownership interests in affiliates	(131)		_		(162)		(986)
Subsidies for companies located	_		_		193		_
Other expenses, net	202		174		407		1,512
Total non-operating income (expenses)	145	·	5,254		74		1,092
Income before income taxes and non-controlling interests	23,436		31,100		17,826		175,502
Income taxes :							
Current	7,565		7,746		9,635		56,655
Deferred	(1,109)		589		(3,003)		(8,308)
Total income taxes	6,456		8,335		6,631		48,347
Net income	16,980		22,765		11,194		127,155
Net income attributable to non-controlling interests	1,212		1,276		1,172		9,078
Net income attributable to shareholders of transcosmos inc.	¥ 15,767	¥	21,488	¥	10,022	\$	118,076

Thousands of U.S.

			Mil	lions of yen			doll	ars (Note 1)
		2023		2022		2021		2023
Net income	¥	16,980	¥	22,765	¥	11,194	\$	127,155
Other comprehensive income :								
Unrealized holding gains (losses) on securities		(8,869)		6,699		1,408		(66,421)
Foreign currency translation gains adjustments		1,716		1,563		104		12,852
Share of other comprehensive income from ownership in								
entities accounted for using the equity method		718		975		78		5,380
Total other comprehensive income		(6,435)		9,238		1,590		(48,188)
Comprehensive income	¥	10,545	¥	32,003	¥	12,785	\$	78,966
Total comprehensive income attributable to:								
Shareholders of transcosmos inc.	¥	9,305	¥	30,736	¥	11,627	\$	69,681
Non-controlling interests		1,239		1,267		1,157		9,285

2023

					Mil	lions of yen						
		Shareholders' equity										
	Ca	pital stock	Cap	oital surplus	Retai	ned earnings	Treas	sury stock, at cost	Total sl	hareholders' equity		
Balance at April 1, 2022	¥	29,065	¥	19,331	¥	67,408	¥	(15,240)	¥	100,564		
Changes during the year:												
Cash dividends paid		_		_		(6,469)		_		(6,469)		
Net gain for the period		_		_		15,767		_		15,767		
Purchases of treasury stock		_		_		_		(13,326)		(13,326)		
Disposal of treasury shares		_		0		_		0		0		
Purchase of shares of												
consolidated subsidiaries		_		(0)		_		_		(0)		
Change of scope of equity method		_		_		1,033		_		1,033		
Net changes in items other than those in												
shareholders' equity		_		_		_		_		_		
Total changes during the year		_		(0)		10,331		(13,326)		(2,995)		
Balance as of March 31, 2023	¥	29,065	¥	19,330	¥	77,739	¥	(28,567)	¥	97,568		

Mill	lions	of v	ven

		Accumul	ated ot	her comprehe	sive inc	come						
	h gain	realized olding (loss) on ecurities	t	Foreign currency ranslation ljustments		Total ccumulated other mprehensive income		bscription rights shares		Non- controlling interests		Total net
Balance at April 1, 2022	¥	11,324	¥	1,055	¥	12,379	¥	3	¥	7,932	¥	120,880
Changes during the year:												
Cash dividends paid		_		_		_		_		_		(6,469)
Net gain for the period		_		_		_		_		_		15,767
Purchases of treasury stock		_		_		_		_		_		(13,326)
Disposal of treasury shares		_		_		_		_		_		0
Purchase of shares of												
consolidated subsidiaries		_		_		_		_		_		(0)
Change of scope of equity												
method		_		_		_		_		_		1,033
Net changes in items other than												
those in shareholders' equity		(8,871)		2,408		(6,462)		_		959		(5,503)
Total changes during the year		(8,871)		2,408		(6,462)		_		959		(8,498)
Balance as of March 31, 2023	¥	2,452	¥	3,464	¥	5,917	¥	3	¥	8,892	¥	112,381

2023

	Millions of yen												
	-					holders' equity							
	Ca	apital stock	Ca	pital surplus		ined earnings	Trea	sury stock, at cost	Total shareholders' ed				
Balance at April 1, 2022	\$	217,657	\$	144,758	\$	504,778	\$	(114,127)	\$	753,066			
Changes during the year:				_									
Cash dividends paid		_		_		(48,448)		_		(48,448)			
Net gain for the period		_		_		118,076		_		118,076			
Purchases of treasury stock		_		_		_		(99,794)		(99,794)			
Disposal of treasury shares		_		0		_		0		0			
Purchase of shares of													
consolidated subsidiaries		_		(3)		_		_		(3)			
Change of scope of equity method		_		_		7,738		_		7,738			
Net changes in items other than those in													
shareholders' equity		_		_		_	_			_			
Total changes during the year		_		(3)		77,366		(99,794)	(22,432)				
Balance as of March 31, 2023	\$	217,657	\$	144,754	\$	582,144	\$	(213,922)	\$	730,634			

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		Accumul	ated o	ther compreher	nsive inc	come					
	Unrealized holding gain (loss) on securities		Foreign currency translation adjustments		Total accumulated other comprehensive income		Subscription rights to shares		Non-controlling interests		Total net
Balance at April 1, 2022	\$	84,800	\$	7,905	\$	92,705	\$	24	\$	59,401	\$ 905,197
Changes during the year:											
Cash dividends paid		_		_		_		_		_	(48,448)
Net gain for the period		_		_		_		_		_	118,076
Purchases of treasury stock		_		_		_		_		_	(99,794)
Disposal of treasury shares		_		_		_		_		_	0
Purchase of shares of											
consolidated subsidiaries		_		_		_		_		_	(3)
Change of scope of equity											
method		_		_		_		_		_	7,738
Net changes in items other than											
those in shareholders' equity		(66,434)		18,038		(48,395)		_		7,186	(41,208)
Total changes during the year		(66,434)		18,038		(48,395)		_		7,186	(63,641)
Balance as of March 31, 2023	\$	18,365	\$	25,944	\$	44,310	\$	24	\$	66,587	\$ 841,556

2022

	Millions of yen												
					Shareh	olders' equity							
	Ca	pital stock	Cap	oital surplus	Retai	ned earnings	Treas	sury stock, at cost	Total shareholders' equ				
Balance at April 1, 2021	¥	¥ 29,065		¥ 19,361		49,488	¥	¥ (15,237)		82,678			
Cumulative effects of changes		_		_		212		_		212			
in accounting policies													
Restated balance		29,065		19,361		49,701		(15,237)		82,891			
Changes during the year:													
Cash dividends paid		_		_		(3,857)		_		(3,857)			
Net gain for the period		_		_		21,488		_		21,488			
Purchases of treasury stock		_		_		_		(2)		(2)			
Purchase of shares of		_		(30)		_		_		(30)			
consolidated subsidiaries													
Change of scope of equity method		_		_		75		_		75			
Net changes in items other than those in													
shareholders' equity		_		_		_		_	_				
Total changes during the year		_		(30)		17,706		(2)	17,672				
Balance as of March 31, 2022	¥	29,065	¥	19,331	¥	67,408	¥	(15,240)	¥	100,564			

	Accumi	alated other comprehe	nsive income			
	Unrealized holding gain on securities	Foreign currency translation adjustments	Total accumulated other comprehensive income	Subscription rights to shares	Non-controlling interests	Total net assets
Balance at April 1, 2021	¥ 4,624	¥ (1,492)	¥ 3,132	¥ 3	¥ 6,702	¥ 92,516
Cumulative effects of changes	_	_			_	212
in accounting policies						
Restated balance	4,624	(1,492)	3,132	3	6,702	92,729
Changes during the year:						
Cash dividends paid	_	_	_	_	_	(3,857)
Net gain for the period	_	_	_	_	_	21,488
Purchases of treasury stock	_	_	_	_	_	(2)
Purchase of shares of						
consolidated subsidiaries	_	_	_	_	_	(30)
Change of scope of equity method	_	_	_	_	_	75
Net changes in items other than						
those in shareholders' equity	6,699	2,547	9,247		1,230	10,477
Total changes during the year	6,699	2,547	9,247	_	1,230	28,150
Balance as of March 31, 2022	¥ 11,324	¥ 1,055	¥ 12,379	¥ 3	¥ 7,932	¥ 120,880

2021

		Millions of yen											
					Share	eholders' equity	7			-			
	Cap	oital stock	Cap	ital surplus	Retai	ned earnings	Treas	ury stock, at cost	Total shareholders' equity				
Balance at April 1, 2020	¥	29,065	¥	17,778	¥	41,061	¥	(15,236)	¥	72,669			
Changes during the year:													
Cash dividends paid		_		_		(1,907)		_		(1,907)			
Net gain for the period		_		_		10,022		_		10,022			
Purchases of treasury stock		_		_		_		(1)		(1)			
Change in ownership interest of parent due to		_		1,582		_		_		1,582			
transactions with non-controlling interests													
Changes in the scope of consolidation		_		_		12		_		12			
Change from merger of consolidated and													
unconsolidated subsidiaries		_		_		(14)		_		(14)			
Purchase of shares of consolidated subsidiaries		_		1		_		_		1			
Change of scope of equity method		_		_		315		_		315			
Net changes in items other than those													
in shareholders' equity				_									
Total changes during the year				1,583		8,427		(1)	10,009				
Balance as of March 31, 2021	¥	29,065	¥	19,361	¥	49,488	¥	(15,237)	¥	82,678			

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		Accumula	ated oth	er comprehens	ive inco	me						
	hol gai	alized ding n on urities	tı	Foreign currency ranslation ljustments	comp	Total amulated other orehensive acome		Subscription rights to shares		Non-controlling		Total net
Balance at April 1, 2020	¥	3,204	¥	(1,677)	¥	1,527	¥	3	¥	3,769	¥	77,969
Changes during the year:		-	_									
Cash dividends paid		_		_		_		_		_		(1,907)
Net gain for the period		_		_		_		_		_		10,022
Purchases of treasury stock		_		_		_		_		_		(1)
Change in ownership interest of parent due to												
transactions with non-controlling interests		_		_		_		_		_		1,582
Changes in the scope of consolidation		_		_		-		_		_		12
Change from merger of consolidated and												
unconsolidated subsidiaries		_		_		_		_		_		(14)
Purchase of shares of consolidated subsidiaries		_		_		_		_		_		1
Change of scope of equity method		_		_		_		_		_		315
Net changes in items other than those												
in shareholders' equity		1,419		185		1,604		_		2,932		4,537
Total changes during the year		1,419		185		1,604		_		2,932		14,547
Balance as of March 31, 2021	¥	4,624	¥	(1,492)	¥	3,132	¥	3	¥	6,702	¥	92,516

### **Unaudited Consolidated Statement of Cash Flows**

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES For the years ended March 31, 2023, 2022 and 2021

Thousands of U.S. dollars (Note 1)

		dollars (Note 1)						
		2023		2022		2021	2023	
Operating activities:								
Income before income taxes and non-controlling interests	¥	23,436	¥	31,100	¥	17,826	\$	175,502
Depreciation of property, plant and equipment		3,812		4,072		3,423		28,553
Impairment loss on fixed assets		194		84		155		1,458
Amortization of goodwill		187		192		189		1,406
Amortization of intangible assets		1,510		1,372		1,196		11,307
Increase (decrease) in allowance for doubtful accounts		41		(708)		555		308
Increase (decrease) in accrued compensation		(158)		878		674		(1,187)
Changes in liability for retirement benefits, net		112		28		27		840
Interest and dividend income		(238)		(138)		(127)		(1,784)
Interest expenses		84		157		108		633
Foreign exchange losses (gains)		(272)		(213)		(214)		(2,039)
Share of losses (profits) of entities accounted for using equity method		1,325		(3,188)		380		9,925
Losses (gains) on investments in investment partnerships		(123)		(168)		(61)		(926)
Penalty income		_		(734)		_		_
Losses on disposal of fixed assets		204		153		112		1,533
Losses (gains) on sales of investment securities		(756)		(731)		(107)		(5,668)
Losses on valuation of investment securities		478		99		537		3,582
Losses (gains) on sales of shares of subsidiaries and affiliates		(373)		52		(285)		(2,797)
Losses on valuation of shares of subsidiaries and affiliates		84		113		100		631
Losses (gains) on changes in ownership interests in subsidiaries and		(109)		(1,167)		(155)		(823)
affiliates								
Decrease (increase) in notes and accounts receivable - trade		3,701		(15,345)		(6,465)		27,717
Decrease (increase) in inventories		813		1,509		(1,635)		6,092
Increase (decrease) in notes and accounts payable - trade		(217)		3,068		305		(1,628)
Increase (decrease) in accrued consumption taxes		(927)		(776)		1,416		(6,947)
Others, net		(2,532)		4,582		2,638		(18,961)
Subtotal	-	30,277		24,294		20,596		226,730
Interest and dividends received		2,815		283		233		21,080
Interest paid		(150)		(116)		(99)		(1,123)
Penalty income received		_		734		_		_
Income taxes paid		(8,688)		(9,425)		(5,014)		(65,063)
Net cash provided by operating activities	¥	24,253	¥	15,770	¥	15,715	\$	181,623

### **Unaudited Consolidated Statement of Cash Flows**

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES For the years ended March 31, 2023, 2022 and 2021

Thousands of U.S. dollars (Note 1)

			Mil	lions of yen				llars (Note 1)
	-	2023		2022		2021		2023
Investing activities:	-		-					
Payments into time deposits	¥	(1,651)	¥	(851)	¥	(1,185)	\$	(12,367)
Proceeds from withdrawal of time deposits		875		805		470		6,554
Purchases of property, plant and equipment		(4,822)		(4,003)		(4,661)		(36,114)
Purchases of intangible assets		(1,211)		(1,220)		(1,155)		(9,073)
Purchases of investment securities		(625)		(68)		(15)		(4,684)
Proceeds from sales of investment securities		1,007		1,081		184		7,545
Purchases of shares of subsidiaries and affiliates		(84)		(769)		(138)		(633)
Proceeds from sale of shares of subsidiaries and associates		236		420		2		1,768
Purchase of shares of subsidiaries resulting in change in scope of								,
consolidation		_		_		(264)		_
Payments for guarantee deposits		(1,437)		(1,566)		(1,576)		(10,763)
Proceeds from collection of guarantee deposits		1,230		1,033		558		9,214
Payments of loans receivable		(230)		(205)		(252)		(1,727)
Collection of loans receivable		119		129		118		894
Others, net		(1,219)		(1,009)		(486)		(9,134)
Net cash used in investing activities		(7,814)		(6,223)		(8,402)		(58,520)
Financing activities:								
Increase in short-term borrowings		92		679		1,771		688
Repayment of short-term borrowings		(72)		(1,842)		(2,201)		(544)
Increase in long-term borrowings		50		50		16,211		374
Repayment of long-term borrowings		(12,061)		(90)		(130)		(90,321)
Proceeds from issuance of bonds		100		66		97		748
Proceeds from issuance of convertible-bond-type bonds with share		_		10,040		_		-
acquisition rights								
Redemption of convertible bond-type bonds with subscription rights		_		_		(10,000)		_
to shares								
Purchase of treasury stock		(13,327)		(2)		_		(99,800)
Cash dividends paid		(5,778)		(3,853)		(1,908)		(43,269)
Cash dividends paid to non-controlling interests		(275)		(144)		(67)		(2,065)
Payments from changes in ownership interests in		_		(31)		_		_
subsidiaries that do not result in change in scope of consolidation								
Proceeds from disposal of treasury shares of subsidiaries		_		_		3,419		_
Others, net		(621)		(651)		(455)		(4,654)
Net cash provided by(used in) financing activities		(31,895)		4,218		6,735		(238,843)
Effect of exchange rate changes on cash and cash equivalents		963		1,018		0		7,218
Increase (decrease) in cash and cash equivalents		(14,492)		14,784		14,048		(108,522)
Cash and cash equivalents at the beginning of the year		63,858		49,074		34,920		478,200
Increase in cash and cash equivalents resulting from change of scope		_				0		_
of consolidation	-		-			<u> </u>		
Increase in cash and cash equivalents resulting from merger of		_		_		104		_
subsidiaries and merger with unconsolidated subsidiaries  Cash and cash equivalents at the end of the year	¥	49,366	¥	63,858	¥	49,074	\$	369,677
Cash and cash equivalents at the chu of the year	+	+2,300	Ŧ	03,838	Ŧ	47,074	Ф	303,077

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES

#### 1. U.S. Dollar Amounts

The accompanying consolidated financial statements are expressed in yen, and solely for the convenience of the reader, have been translated into United States (U.S.) dollars at the rate of \(\xi\)133.54 = \(\xi\)1, the approximate exchange rate of the Tokyo Foreign Exchange Market as of March 31, 2023. This translation should not be construed as a representation that the amounts shown could be converted to U.S. dollars at such rate.

### 2. Segment Information

(1) Information on net sales, profit or loss and assets for each reportable segment

	•			·		Millions	s of ye	en				
						202	23					
				Reportable	e segm	ents						
	Parent Company		Domestic subsidiaries and affiliates		Overseas subsidiaries and affiliates		Total		Eliminations		Co	nsolidated
Net sales		_								_		
Sales to third parties	¥	243,448	¥	36,512	¥	93,869	¥	373,830	¥	_	¥	373,830
Inter-segment sales and transfers		1,065		6,695		4,439		12,200		(12,200)		_
Total	¥	244,513	¥	43,208	¥	98,309	¥	386,030	¥	(12,200)	¥	373,830
Segment profit (loss)	¥	15,929	¥	3,741	¥	3,629	¥	23,300	¥	(10)	¥	23,290
Segment assets		108,899		30,823		70,998		210,721		(16,878)		193,842
		Thousands of U.S. dollars (Note 1)  2023  Reportable segments										
				Domestic	(	Overseas						
		Parent	sub	osidiaries and	su	bsidiaries						
		company		affiliates	an	d affiliates		Total	Elin	ninations	Co	nsolidated
Net sales Sales to third parties	\$	1,823,035	\$	273,421	\$	702,931	\$	2,799,388	\$	_	\$	2,799,388
Inter-segment sales and transfers		7 075		50 141		22 245		91,362		(01.362)		
Total	<u> </u>	7,975	<u> </u>	323,563	<u> </u>	33,245 736,177	<u> </u>	2,890,751	<u> </u>	(91,362)		2,799,388
Segment profit (loss)	<u>\$</u>	119,289	\$ \$	28,017	<u>\$</u>	27,178	<u> </u>	174,485	<u>\$</u>	(74)	<u>\$</u>	174,410
Segment profit (loss)  Segment assets	J	815,481	Φ	230,816	J	,	Φ	,	Φ	` ′	Φ	1,451,570
Segment assets		815,481		230,816		531,666	1,577,964		(126,394)		1,451,570	

Note A: Details of "Eliminations" are as follows:

- (a) Segment profit (loss) of \( \) (10) million (\( \) (74) thousand) in "Eliminations" consists of inter-segment elimination.
- (b) Segment assets of \(\pmu(16,878)\) million (\(\pmu(126,394)\) thousand) in "Eliminations" consist of inter-segment eliminations.

Note B: Total consolidated segment profit agrees with consolidated operating income.

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES

Millions of yo
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							-					
		2022										
		Reportable segments										
			Domestic		Overseas							
		Parent	subsidiaries and		s and subsidiaries							
	С	ompany	- 8	affiliates and affiliates			Total		Eliminations		Consolidated	
Net sales												
Sales to third parties	¥	237,750	¥	33,975	¥	82,360	¥	354,085	¥	_	¥	354,085
Inter-segment sales												
and transfers		1,061		6,154		4,138		11,354		(11,354)		
Total	¥	238,812	¥	40,129	¥	86,498	¥	365,440	¥	(11,354)	¥	354,085
Segment profit (loss)	¥	17,839	¥	3,687	¥	4,342	¥	25,869	¥	(22)	¥	25,846
Segment assets		129,763		29,836		69,492		229,091		(10,635)		218,455

Note A: Details of "Eliminations" are as follows:

- (a) Segment profit (loss) of  $\S$  (22) million in "Eliminations" consists of inter-segment elimination.
- (b) Segment assets of  $\frac{10,635}{100}$  million in "Eliminations" consist of inter-segment eliminations.

Note B: Total consolidated segment profit agrees with consolidated operating income.

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES

### 3. Revenue recognition

Japan Korea China

Other

Other revenue

Southeast Asia

Revenue from contracts with customers

 $Information \ of \ disaggregated \ revenue \ from \ contracts \ with \ customers \ for \ the \ fiscal \ year \ ended \ March \ 31, \ 2023$ 

			20	023									
			Reportabl	e segmen	ts								
		]	Domestic										
	Parent subsidiarie		ıbsidiaries	S	ubsidiaries								
	company	and affiliates		and affiliates		and affiliates		and affiliates and affiliate		and affiliates and			Total
¥	240,355	¥	36,484	¥	¥ 4,721		281,561						
	9 —		38,024			38,033							
	116		1		32,542		32,660						

3

23

36,512

12,766

5,815

93,869

14,996

6,578

373,830

Millions of yen

Sales to third parties	¥	243,448	¥	36,512	¥	93,869	¥	373,830		
	Thousands of U.S. dollars (Note 1)									
				20	)23					
				Reportabl	e segmer	nts				
					omestic Overseas					
		Parent company		subsidiaries and affiliates		subsidiaries and affiliates				
								Total		
Japan	\$	1,799,876	\$	273,207	\$	35,357	\$	2,108,441		
Korea		72		_		284,738		284,811		
China		875	8		243,688			244,573		
Southeast Asia		16,676		26		95,597		112,300		
Other		5,532		179		43,549		49,261		
Revenue from contracts with customers		1,823,035		273,421		702,931		2,799,388		
Other revenue		_		_		_		_		
Sales to third parties	\$	1,823,035	\$	273,421	\$	702,931	\$	2,799,388		

2,227

243,448

738

Note: Revenue from contracts with customers above is disaggregated based on customers' locations into countries or areas.

transcosmos inc. AND ITS CONSOLIDATED SUBSIDIARIES

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		2022									
		Reportable segments									
	Parent company		Domestic subsidiaries and affiliates		Overseas subsidiaries and affiliates			Total			
Japan	¥	235,535	¥	33,969	¥	4,127	¥	273,632			
Korea		_		_		32,564		32,564			
China		106		_		30,414		30,520			
Southeast Asia		1,479		2		10,581		12,063			
Other		629		3		4,672		5,304			
Revenue from contracts with customers		237,750		33,975	-	82,360	· -	354,085			
Other revenue		_		_		_		_			
Sales to third parties	¥	237,750	¥	33,975	¥	82,360	¥	354,085			

Note: Revenue from contracts with customers above is disaggregated based on customers' locations into countries or areas.

## 4. Amounts Per Share

Net assets per share, net income per share and diluted net income per share as of March 31, 2023, 2022 and 2021, and for the years then ended are as follows:

		Yen					
	2023	2022	!	2021		(Note 1) 2023	
Net assets per share:  Net income per share:	¥ 2,761.	5 <b>1</b> ¥ 2	,723.29	¥	2,069.01	\$	20.68
Basic	¥ 389.:	22 ¥	518.12	¥	241.65	\$	2.91
Diluted	¥ 366.	60 ¥	509.28		_	\$	2.75

The basis for the calculation of net income per share and diluted net income per share for the years ended March 31, 2023, 2022 and 2021 is as follows:

							Thou	sands of
							U.S.	dollars
		(N	Note 1)					
	-	2023	2022		2021		2	2023
Net income per share:								
Net income attributable to shareholders of								
transcosmos inc.	¥	15,767	¥	21,488	¥	10,022	\$	118,076
Net income not attributable to common shareholders		_		_		_		_
Net income of common stock attributable to								
shareholders of transcosmos inc.		15,767		21,488		10,022		118,076
Weighted-average number of shares of common stock								
outstanding (shares)		40,511,658		41,473,899		41,474,756		
Diluted net income per share:								
Net income adjustment attributable to shareholders of								
transcosmos inc.		(13)		(4)				(103)
Increase in number of common stocks (shares)		2,461,356		712,302		_		